



Using Data to Tell the Story and Demonstrate Value

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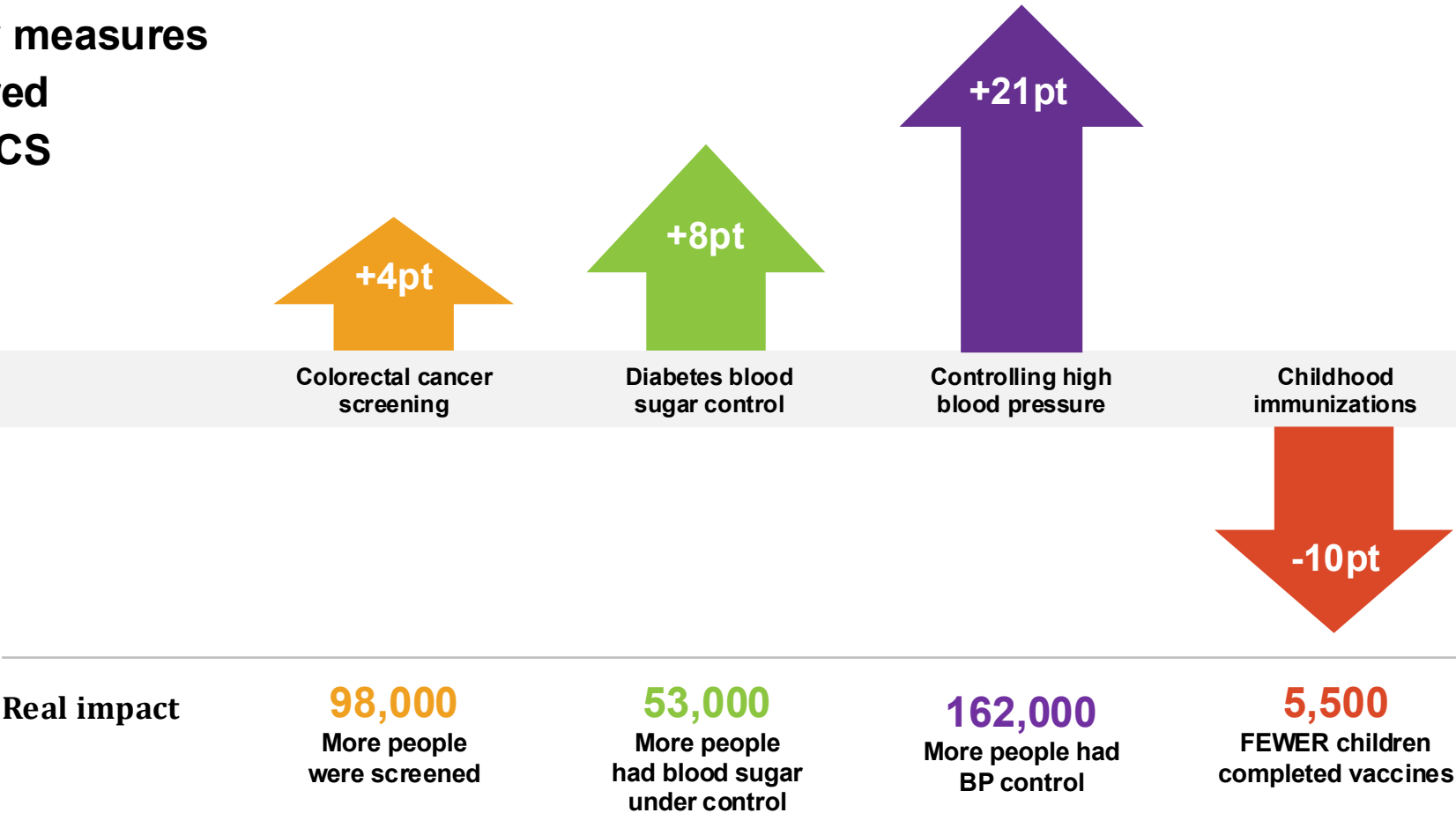
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The “Core 4” have been effective at driving industry focus

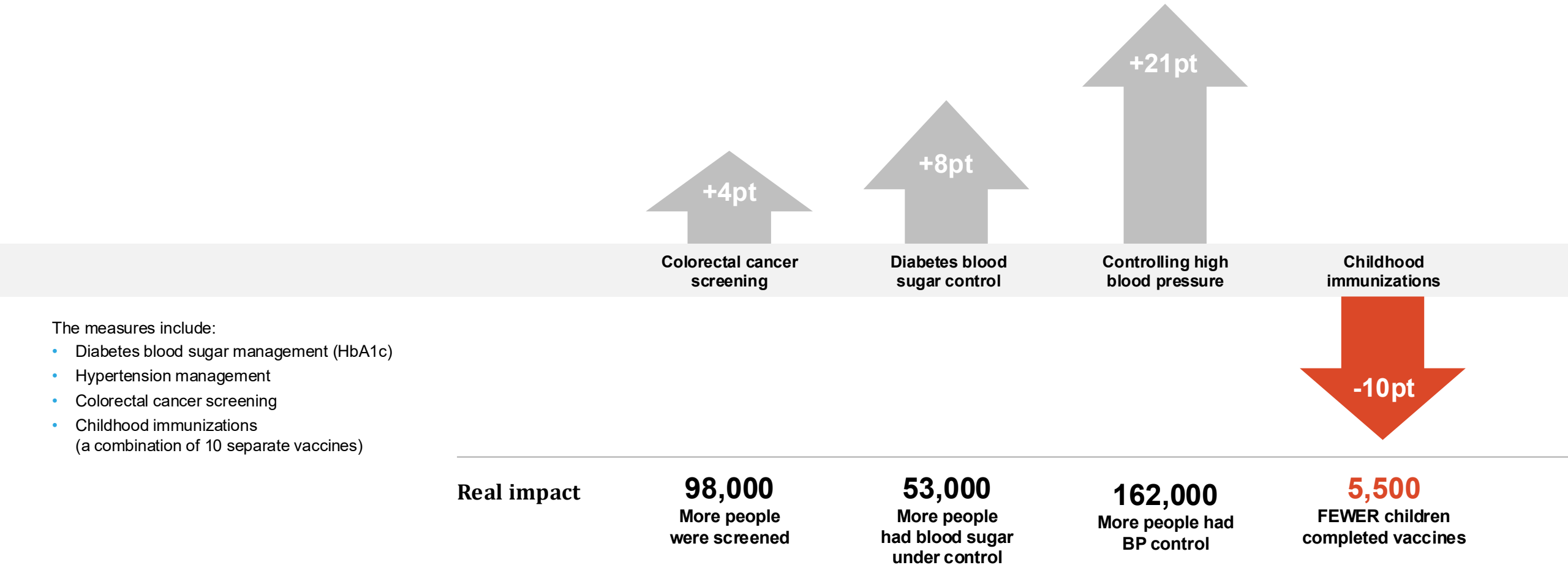
The “Core 4” are four quality measures aligned across DMHC, Covered California, CalPERS, and DHCS

The measures include:

- Diabetes blood sugar management (HbA1c)
- Hypertension management
- Colorectal cancer screening
- Childhood immunizations (a combination of 10 separate vaccines)



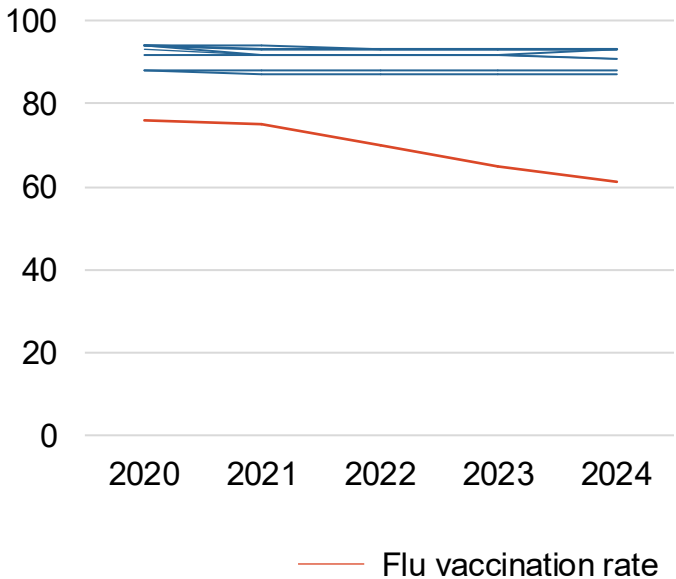
Immunizations are a huge issue



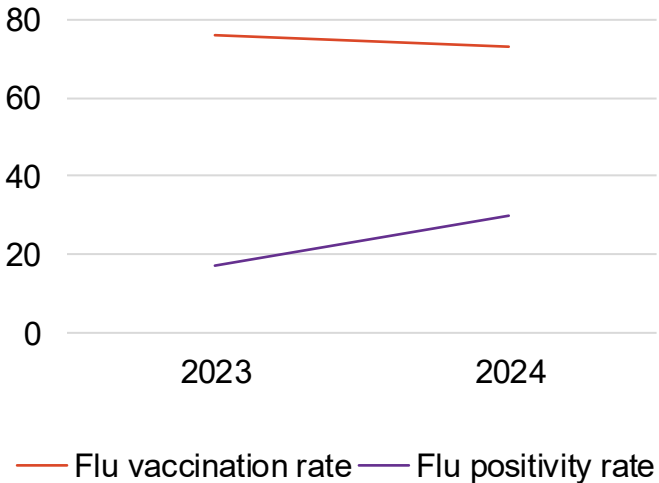
Among the 10 vaccines included in childhood immunizations, the flu vaccination rate experienced the most significant decline



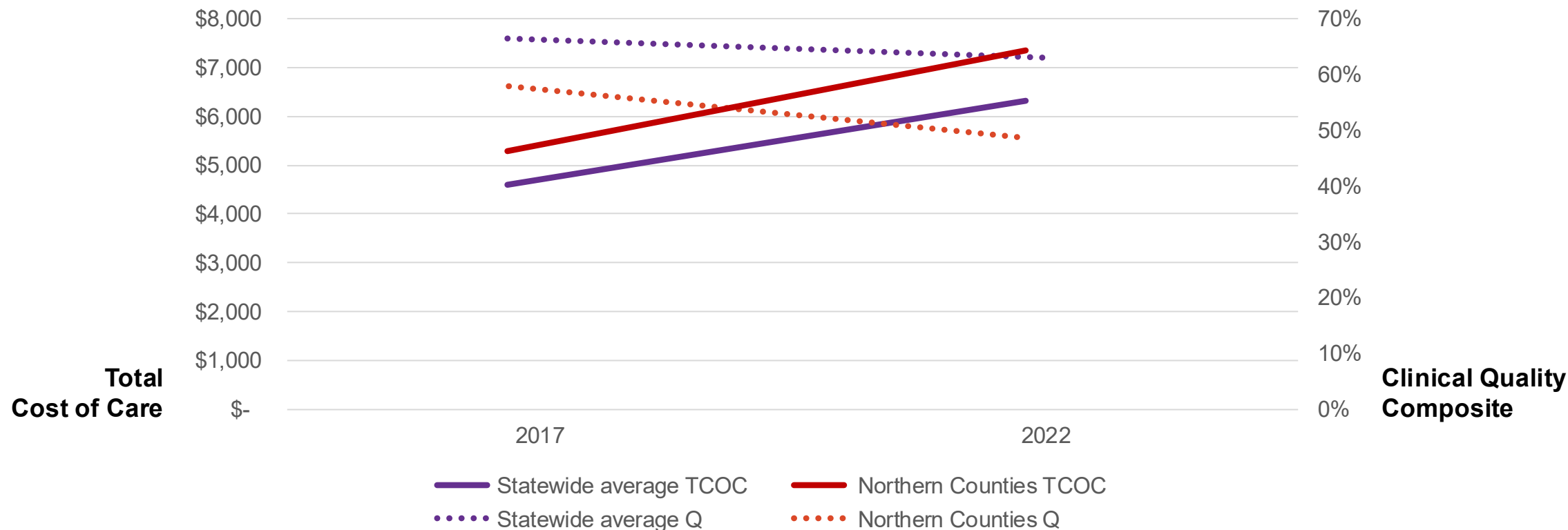
The flu vaccination rate declined by 15pts from 2020 to 2024.



In the Bay Area, a 3-percentage point decrease in flu vaccination rate occurred alongside a 13-percentage point increase in flu positivity rate between 2023 and 2025.



Northern Counties region underperforms compared to other regions and the statewide average



Commercial data
Total Cost of Care is Per Member Per Year
Total Cost of Care is geography and risk-adjusted by region

IHA cost and quality insights support the idea of a regional healthcare campus in Chico

